ACTIVITIES & RESULTS 2019 - 2020

By Alexander J. Ott

Executive Director, American Pecan Council



66 To increase demand for American pecans and provide industry with a path to sustainably grow profitability across the value chain

APC vision

AS AN FMO, OUR PRIORITY IS TO ENGAGE IN MARKETING ACTIVITIES TO GROW CONSUMER DEMAND FOR AMERICAN PECANS

FIVE CRITICAL ARES OF FOCUS FOR FMO

Marketing & promotion of product

Providing statistics & baseline data

Conducting research

Publishing standards of product

Setting **compliance** standards for industry

ACTIVITIES NOT PROVIDED BY FMO

 \times Lobbying

- \times Buying / selling product
- \times Setting prices
- × Setting tariffs

TIMELINE

First 18 Months – Getting Office Up & Going

APC Approved, Board Seated Office Established, Interim Staff Hired, Organization Begins Forms, and Assessment Collection	programs policies and procedures.	Strategic Plan completed. UES signed. Marketing, data collection, education on programs, full programs begin. Committees established. Staff hired. First Pecan Congress held.	Current market programs in swing. Data collection and first round of audits. Compliance items begin. Expansion of marketing, industry relations, grades & standards, Pecan Congress. Results being realized. Elections to be held.	Continuing to build on programs. Referendum. Data, marketing, compliance, continue.
	APC gets budget and selects marketing company. Permanent Executive Director Selected and staff hires begin. Marketing efforts begin. Compliance audits and adoption of			

2016-2017

2017 - 2018

2018 - 2019

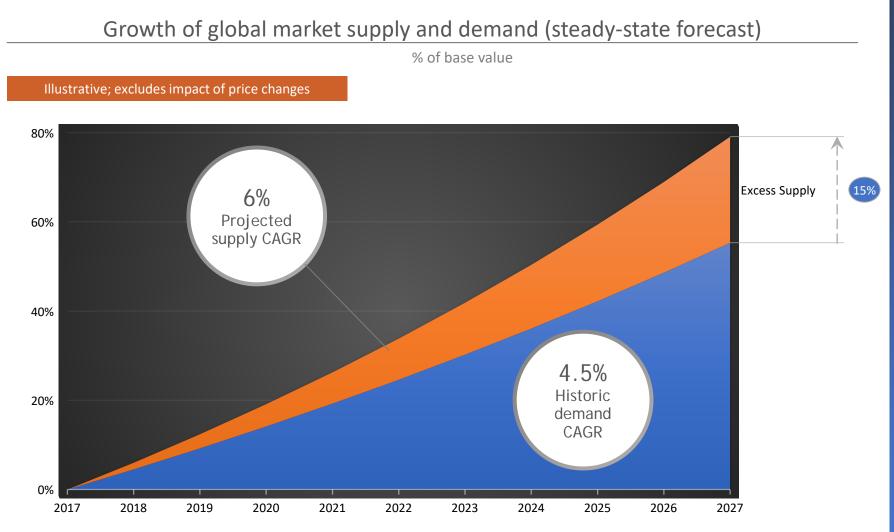
2019 - 2020

Three Years of Programs

2020 - 2021



<u>Context</u>: At current rates, <u>global</u> pecan supply will exceed demand by 15% in ten years

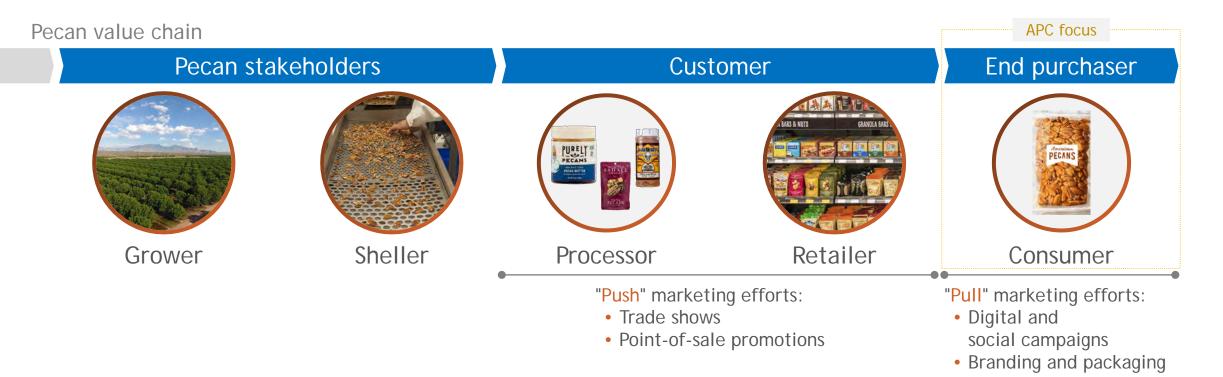


Source: USDA FAS/GATS; USDA NASS/ERS; SIAP-SAGARPA; Comenuez; SAPPA; Industry Interviews; Stakeholder survey; INC Statistical Yearbook Forecasting does not account for cyclical nature of crop, or loss of production capacity due to Hurricane Michael; should be viewed as approximation

Key Takeaways:

- 15% forecasted excess supply within 10 years
- Supply growing 33% faster than demand under current projections
- Conservative estimate of gap between supply and demand; 20% of global demand growth driven by Chinese market

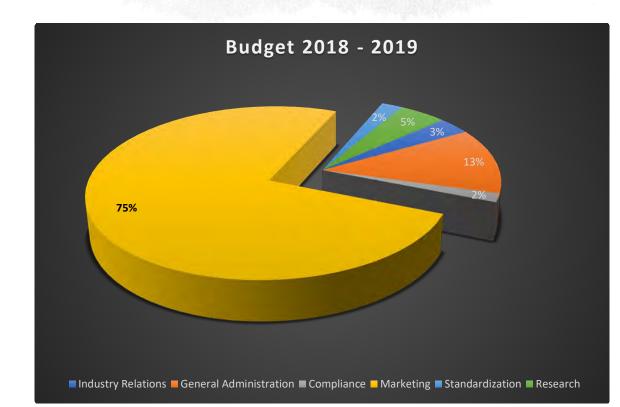
Growing demand requires marketing to end consumer to generate pull throughout the entire value chain



Our vision is to link what we promote to consumers' choice for American Pecans at point of sale

MARKETING & PROMOTION

- Marketing Activities
 - Weber Shandwick
 - Digital Magnet/I Heart Radio
 - Nielsen Data
 - Learfield
 - Eat Well Global
 - Health Research
 - Influencers
 - Chef's Summit





APC Marketing Update

 First Quarter Review







Marketing Strategy Recap for 19/20 Over 75¢ of each industry \$1 is invested in marketing.





- Public and Media Focus only
- Amplified Campaigns
- Healthy Snacking
- Reinvest Resources Elsewhere

REPURPOSE:



- Move Activities
- Inhouse
- Advertise Regionally
- Nutritional Alignment
- Regional Approach

<u>REVIEW:</u>



- Manage marketing through measurement
- Inhouse tools to check the checker
- Focus on TOMA, Impressions (digital views) and Lift

Reader's This One Pie is All You Need at the Thanksgiving Table This Year!



THIS PIE IS AN ENTIRE THANKSGIVING MEAL IN ONE, SO THERE'S NO NEED TO COOK THIS YEAR

Dinner (and dessert) is served!



American Pecan Council teams up with Four & Twenty Blackbirds for all-in-one Thanksgiving feast pie



"The American Pecan Council, a new trade group, is harnessing this history, a sleek website with recipes from food influencers, and the nutritional benefits of pecans anti-oxidants, fiber, protein, essential minerals, unsaturated fat — to make this nut **one of the country's next hot ingredients.**"



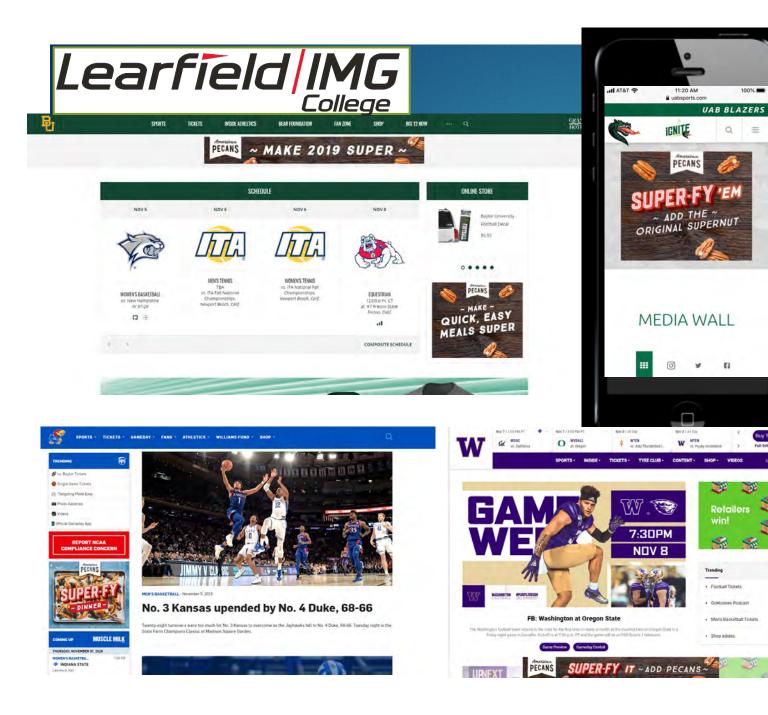
>msn Why pecans might be America's next trending food

Medium

Your Holiday Meal Dreams Just Came True — Can you handle the Pecan ThanksEverything Pie? Taste&Home **delish** This Gorgeous Pie Is Your Favorite Thanksgiving Dish in Each Slice



ThanksEverything: Reviews Galore for our Highest Rated Campaign To-Date



1st Quarter Digital Campaign

Targeted placement on NCAA athletic sites Including powerhouse conferences SEC, ACC, Big 12 and the Pac 12.

- Guaranteed 16,000,000 digital views. 25-45 year old nutritionally conscious mothers with above average income

uy Ticket

- Actual views totaled MORE than 25,000,000

Eat Well Global

Food & Nutrition Conference & Expo Philadelphia, PA | October 26–29



Leslie J. Bonci, RD, CSSD, Nutrition Consultant for the Kansas City Chiefs Dietetic Practice Group (DPG)



Educational Sessions



APC Nutrition Ambassador

Chef Abbie Gellman MS RD CDN Focus Areas: Culinary training/education to HPs, recipe development

Opportunity to bridge pecan's culinary application with the pecans' sustainability story: "The more you can say: 'tastes good,' good for the planet,' good for the body' the better"



TodaysDietitian SPRING SYMPOSIUM 2020 SAVANNAH MAY 17-20, 2020

Sponsorship of Exercise Educational Group Focus Areas: High Energy, Pecans provide Consistent Energy with a Slow Burn rate.

PECAN POWERHOUSES

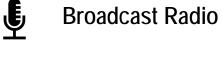
Building a Network of Pecan Influencers in the Health & Nutrition Space

12+ Market Omni Channel Advertising Campaign



Atlanta/GA Baltimore Boston Denver DC El Paso Philadelphia Portland Salt Lake City Seattle Tucson Tulsa









Targeted Social Video

OTT TV Commercials



Targeted Digital Display



Over 4200 Radio Commercials Over 2700 Television Commercials Amplified Audio and Banner Ads

Omni Channel Advertising Creative



Amplified Targeted Display:



Social Influence:





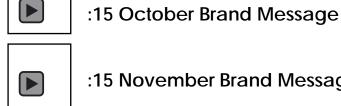
C Comment

CO Kerry Calvert, Jodi Daters and 12 others

n Like

OTT TV Commercial:





Targeted Audio:

:15 November Brand Message



:15 December Brand Message



:15 January Brand Message



:05 Brand Message

Over 4200 Radio Commercials Over 2700 Television Commercials Amplified Audio and Banner Ads

5 Shares 1 DK Views

A Share



American PECANS THE ORIGINAL SUPERNUT

Measuring Success utilizing 3rd Party Analytics









Marketing Management & Measurement

THE DELIVERY & ENGAGEMENT



• 113.9 M Total Views Delivered

89K Total Clicks to APC Website from iHM Clickable Assets.

18.5k Total Web Sessions attributed to Radio

971k Total Social Post Engagements Resonates with

100% Delivery With 2 months left to go!

Consumers.

FROM 75 TO over 700 visits per day!

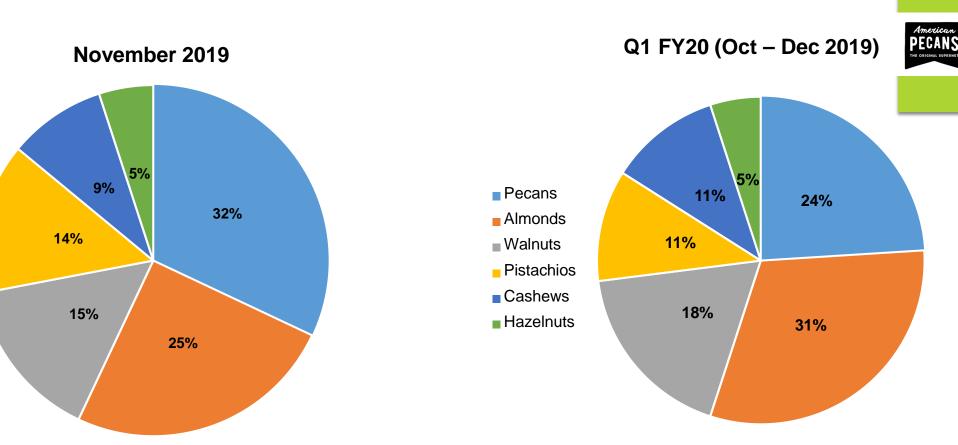


PLUS: 2,234 On-Air Units delivered as added value to your campaign as a <u>THANK YOU</u> for your partnership



87.8% Video Completion Rate

....and counting! With 2 flights remaining in our current campaign, to be deployed in February and March 2020.



Pecans

Almonds

Walnuts

Pistachios

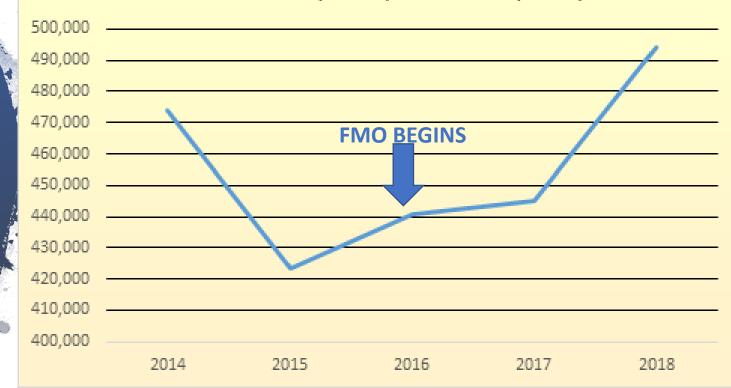
Cashews

Hazelnuts

Pecan Share of Voice

Last year we retained a 19% SOV Over 200 Million Digital Views in the 1st Quarter Alone!

CONSUMPTION SINCE THE INCEPTION OF FMO



U.S. Consumption (includes exports)

MARKETING ACTIVITIES & RESULTS

ACTIVITIES

- 1) Consumption up 33.5% one year
- 2) Consumption since FMO up 12.5%
- 3) Awareness
- 4) 2019 2020 Exports Up
- 5) Pecans on Menus
- 6) Website Traffic
- 7) Total Views
- 8) Social Media Engagements

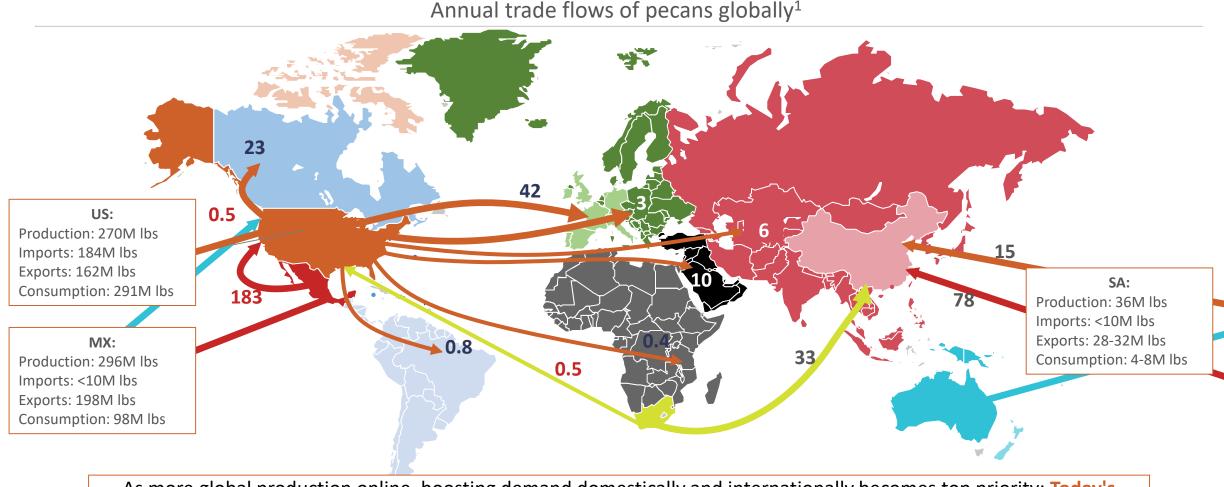
RESULTS



SEEING POSITIVE RESULTS FOR THE INDUSTRY ON ALL KEY METRICS

18 MONTHS

<u>Trade</u>: Current global trade flows are mainly driven by US and Mexico...



As more global production online, boosting demand domestically and internationally becomes top priority; **Today's major exporters have an opportunity to shape future landscape**

1. Millions of pounds, in-shell basis; 2014-2017 average trade flows Source: USDA FAS/GATS; USDA NASS/ERS; SIAP-SAGARPA; Comenuez; SAPPA; Industry Interviews; BCG Analysis

COORDINATING GLOBAL MARKET ACTIVITIES

ACTIVITIES

- Contributed \$2 million to USPGC for International Activities and staff
- Signed Unified Strategy for Future International Funding
- APC leading on MAP Activities
- Gathering Global Data
- International Nut Congress Panelists
- APC Being Recognized Internationally
- **Research on Top Priority Markets for US**
- **Coordinating International Marketing Activities** With Other US Organizations
- **EMP** for India
- Coordinating Activities with USPGC China, SE Asia, Korea
- Leading Market Development in EU
- Data & Statistics on All Exports (and imports)

RESULTS

- **Clear Vision Clear Markets** 1)
 - 1) Limited Resources
 - 2) **Targeted Markets**
 - 3) **Positive Results**
- 2) Export Data
- TOTAL 2019 2020 Exports 3)

- 4) EMP \$
- Data on International Consumers 5)

ESTABLISHING PECANS INTERNATIONAL MARKETS



Industry Challenges

- Price
- Mexico
- China

APC SOLUTIONS

- 1. Continue to Promote, Market, Drive Demand, Increase Awareness
- 2. Look At Opportunities to Share Costs for Activities
- 3. Continue to Develop China Market; Develop Current and Top Markets Identified to Reduce The Reliance of China

THANK YOU

American PECANS